Study & Evaluation Scheme

of

M.Sc. Nursing (Pediatric Nursing) [Applicable w.e.f. Academic Session 2020-21]



TEERTHANKER MAHAVEER UNIVERSITY N.H.-24, Delhi Road, Moradabad, Uttar Pradesh-244001 Website:

www.tmu.ac.in



TEERTHANKER MAHAVEER UNIVERSITY (Established under Govt. of U. P. Act No. 30, 2008) NH-24,Delhi Road, Moradabad (U.P)

	Study & Evaluation Scheme							
	<u>SUMMARY</u>							
Institute Name	TEERTHANKER MAHAVEER College Of Nursing, TMU, Moradabad.							
Programme	M.Sc. Nursing in Pediatric Nursing							
Duration	Two year (Annual System)							
Medium	English							
Minimum Required	Theory 80%, Practical 100% (for getting Degree) 80% (For Appearing							
Attendance	Examination)							
	Credits							
Maximum Credits	90							
Minimum Credit								
required for the	90							
degree								

							Assessn	nent:					
Evaluation						Internal	l	External		Total			
		Theory				25			75		100		
	E	valuati	on of										
Pra	actica	l/Disse	ertation	ls &			50		4	50		10	00
	Pro	ject R	eports										
			1			/			Criteria	a			
Class		Class	Clas			-	s, Semin						
Test 1		est 2	Test	3			p, discip		Assign	ment	At	ttendance	Total
	t Two		f Three		Class	s Tuto	orial & A	ctivity					
5		5	5			5			5			5	25
		•	1	Pr	actica	al Int	ernal Ev	1 1	n Criter				
NCP	CS	СР	HT	DE	3 0	CRB CD		CT-I				Attendanc	e Total
							_	1	wo out of Three				
5	5	5	5	5		5	3	6	6	6		5	50
NCP	- Nur	0				0		•	0			tation, HT-	· Health
			DB-Drı	ig Bo			Clinical	Record	Book, CI				
	ation				Exte						ter		
	minat				3 Ho						Hou		
To qua	alify 1	the cou	irse a s	tuder	nt is r	require	ed to see	cure a n	ninimum	of 50%	6 n	narks separ	ately i.e.
both ir	both internal and in year-end examination. A candidate who secures less than of 50% of marks												
in a co	urse s	shall be	e deeme	d to l	have f	failed	in that c	ourse.					
A can	didate	e failir	ng in a	ny n	umber	r of s	subjects	will be	promote	ed to a	nex	t higher c	lass. The
andid	ata a	hall a	aam all	the	anhia	ata a	f maria		a hafara			a in the f	mal waam

candidate shall clear all the subjects of previous years before appearing in the final year examination. If a candidate fails in either theory or practical, he/ she have to reappear in both.

	Question Paper Structure
1	The question paper shall have two sections and examiner shall set questions specific to respective section. Section wise details shall be as mentioned under;
2	Section I: It shall consist of short answer type questions (answer should not exceed 100 words). This section will essentially assess COs related to remembering and understanding. This section will contain four questions and student must attempt any three questions, each question shall have equal weightage of three marks and total weightage of this section shall be 15 Marks.
3	Section II: It shall consist of long answer type questions. This section will also contain five questions and every question should assess the specific COs. Student must attempt any four questions which should be from the entire syllabus, each question shall have equal weightage of fifteen marks and total weightage of this section shall be 60 Marks.
4	There must be at least one question from the entire syllabus to assess the specific element of the higher level of learning (Thinking).
5	The question must we designed in such a way that it assesses the concerned COs in entirety. It means a question could have multiple parts depending upon the requirements of the Specific Course Outcome.

IMPORTANT NOTES:

1	The purpose of examination should be to assess the Course Learning Outcome that will
	ultimately lead to of attainment of Program Specific Outcome. A Question paper must
	assess the following aspects of learning: Remember, Understand, Apply, Analyze,
	Evaluate and Create (reference to Bloom's taxonomy)
2	There shall be continuous evaluation of the student and there will be a provision of
	fortnight progress report

A. Introduction

National Health Policy(NHP) 2002 emphasizes the need to prepare nurses to function in superspeciality areas who are required in tertiary care institutions, entrusting some limited public health functions to nurses after providing adequate training, and increase the ratio of degree holding vis a vis diploma holding nurses.

It is observed that there is an acute shortage of nursing faculty in under graduate and post graduate nursing programme in India.

Indian Nursing Council believes that: Post Graduate programme is essential to prepare nurses to improve the quality of nursing education and practice in India. Post graduate programme in nursing builds upon and extends competence acquired at the graduate levels, emphasizes application of relevant theories into nursing practice, education, administration and development of research skills. The programme prepares nurses for leadership position in nursing and health fields who can function as nurse specialists, consultants, educators, administrators and researchers in a wide variety of professional settings in meeting the National priorities and the changing needs of the society. This programme provides the basis for the post Masteral programme in nursing. Further the programme encourages accountability and commitment to lifelong learning which fosters improvement of quality care.

	M Sc Nursing 2 Years CBCS Programme									
Basic Structure: Distribution of Courses										
Sr. No.	Type of Course	Credit	Total Credit							
1	Core Courses (CC)	4 Course of Total 43 Credit in range of 8 to 13 Credit	43							
2	Discipline Specific Courses (DSC)	2 Course of Total 16 Credit each course of 8 credits	16							
3	Skill Enhancement Course (SEC)	3 Course of Total 24 Credit in range of 4 to 23 Credit	24							
4	Research Project Report (RPR)	1 Courses of 7 Credits	7							
5	Value Added Course (VAC)	2 Courses of 0 credit hrs. (Total Credit Hrs. 2X0)	0							
	Total	Credits	90							

B. Choice Based Credit System (CBCS)

Choice Based Credit System is a versatile and flexible option for each student to achieve his/her target number of credits as specified by the INC and adopted by our university.

The following is the course Module Designed for M. Sc Nursing Programme

Core Courses (CC): Core Courses of M. Sc Nursing Programme will provide the graduates able to Utilize/apply the concepts, theories and principles of nursing science and leadership qualities and function effectively as nurse educator and manager. Post graduates will Demonstrate the ability to plan and effect change in nursing practice and in the health care delivery system. Establish collaborative relationship with members of other disciplines. These courses offered in 1^{st} and 2^{nd} Year during the M. Sc Nursing Programme. There will be total 43 credits.

Discipline Specific Elective Courses: Discipline Specific Elective Courses includes five nursing specialty courses. Medical Surgical Nursing Course has seven sub-specialty subjects out of which students are expected to chose one sub specialty subject in second year M. Sc Nursing Programme. These courses will Demonstrate advance competence in practice of nursing in each specialty and also helps the student to Demonstrate interest in continued learning for personal and professional advancement. These courses offered in 1st and 2nd Year during the M. Sc Nursing Programme. There will be total 16 credits.

Value Added Course (VAC): Value Added Audit Course is a non- credit course which is basically meant to enhance general ability of students in areas like soft skills, quantitative aptitude and reasoning ability - required for the overall development of a student and at the same time crucial for industry/corporate demands and requirements. The student possessing these skills will definitely develop acumen to perform well during the recruitment process of any premier organization and will have the desired confidence to face the interview. Moreover, these skills are also essential in day-to-day life of the corporate world. The aim is nurture every student for making effective communication, developing to aptitude and a general reasoning ability for a better performance, as desired in corporate world. There shall be one course each in 1st year & 2nd years and will carry no credit, however, it will be compulsory for every student to pass these courses with minimum 45% marks to be eligible for the certificate. These marks will not be included in the calculation of CGPI. Students have to specifically be registered in the specific course of the respective years.

Skill Enhancement Course (SEC): These are designed to assist students in developing expertise and in depth skill enhancement Course in the field of respective nursing specialty/ sub-specialty courses and Nursing Education. It should aim at developing students' critical thinking and analysis skills, competence in psychomotor, communication, and time management skills, and to increase self-confidence in their ability to perform as nurses. Skill Enhancement Course to allow nursing students in all the areas of specialty health care setting which helps the hands-on skills experience that is not possible to teach in a classroom setting. Skill Enhancement Course of total 24 credits.

Research Project Report (RPR): In addition to learning Research theory there will be Mandatory Partial Fulfillment of Individual Research project. Make the students to demonstrate skill in conducting nursing research, interpreting and utilizing the findings from health related research which will provide hands on experience in contrast to theory in Health Care settings. It will be assesses internal and the credits earned will be included for the calculations of the CGPA.

C. Programme Specific Outcome.

The Learning and abilities or skills that a student would have developed by the end of two years M. Sc Nursing Programme.

PSO1:	Understanding the concepts, theories, and principles related to nursing sciences with appropriate application in the practice.
PSO2:	Demonstrating skills in nursing practice, education, administration and research at different levels of health care delivery system.
PSO3:	Analyzing the health needs and scope of development in providing comprehensive care in health sector.
PSO4:	Application of modern communication and educational technologies in nursing academics.
PSO5:	Creating leadership and management skills for working in collaborative teams in the provision of quality health care outcome.
PSO6:	Creating evidence based practice through research in nursing profession.
PSO7:	Applying Advance Pediatric Nursing Knowledge and Skills in neonates, early and late childhood health.

- **D. Pedagogy and Unique practice adopted.** "Pedagogy is the method and practice of teaching, especially for teaching an academic subject or theoretical concept". In addition to conventional time-tested lecture method, the institute will emphasize on experiential learning:
- 1. *Case Based Learning:* Case based learning enhances student skills at delineating the critical decision dilemmas faced by organizations, helps in applying concepts, principles and analytical skills to solve the delineated problems and develops effective module for health problem solving. Case method of teaching is used as a critical learning tool for effective learning and we encourage it to the fullest. We make it compulsory to teach case study in every academic year in M. Sc Nursing program.
- 2. Role Play & Simulation: Role-play and simulation are forms of experiential learning. Learners take on different roles, assuming a profile of a character or personality, and interact and participate in diverse and complex learning settings. Role-play and simulation function as learning tools for teams and groups or individuals as they "play" online or face-to-face. They alter the power ratios in teaching and learning relationships between students and educators, as students learn through their explorations and the viewpoints of the character or personality they are articulating in the environment. This student-centered space can enable learner-oriented assessment, where the design of the task is created for

active student learning. Therefore, role-play & simulation exercises such as prevention and promotion of disease, awareness and health teaching in community etc. are being promoted for the practical-based experiential learning of our students.

- 3. Video Based Learning (VBL) & Learning through Movies (LTM): These days technology has taken a front seat and classrooms are well equipped with equipment and gadgets. Video-based learning has become an indispensable part of learning. Similarly, students can learn various concepts through movies. In fact, many teachers give examples from movies during their discourses. Making students learn few important theoretical concepts through VBL & LTM is a good idea and method. The learning becomes really interesting and easy as videos add life to concepts and make the learning engaging and effective. Therefore, our institute is promoting VBL & LTM wherever possible.
- **4.** *Laboratory Demonstration:* Laboratory Demonstration is as essential to the learning process as classroom participation. The nursing student will be given an opportunity to apply classroom theory to as many patient situations and stimulate as possible to enhance their skills in nursing care.
- 5. *Field Research Projects:* The students, who take up experiential projects in Health care setting and other area, where senior experts with a stake in teaching guide them, drive the learning. All students are encouraged to do some research project in the field of nursing other their regular classes.
- 6. *Industrial Visits:* Industrial visit are essential to give students hand-on exposure and experience of how things and processes work in industries. Our institute organizes such visits to enhance students' exposure to practical learning and work out for a report of such a visit relating to their specific topic like, Multi Specialty Hospitals, Water Purification plant and Orphans etc.
- 7. Special Guest Lectures (SGL): Some topics/concepts need extra attention and efforts as they either may be high in difficulty level or requires experts from specific industry/domain to make things/concepts clear for a better understanding from the perspective of the course. We organize Specialty wise lectures, as part of lecture- series and invite prominent personalities from academia and industry from time to time to deliver their vital inputs and insights related to specific Specializations.
- 8. Special assistance programe: Special assistance programe for slow learners & fast learners write the note how would you identify slow learners, develop the mechanism to

correcting knowledge gap. Terms of advance topics what learning challenging it will be provided to the fast learners.

- 9. Orientation program: Orientation Program is conducting for fresher students. Organizing 3 Days orientation with the purpose of Orienting with Nursing Programme, Developing Confidence, Understanding the Structure and Organization of University and the topics will be covered "Regarding orientation about Nursing courses and scope, Challenges in reading the Nursing courses and how to overcome it, English communication, Memorization, Remembering, Mnemonics, team building, IPR development in Nursing Courses".
- 10. MOOCS: Students may earn credits by passing MOOCS as decided by the college from time to time. Graduate level programs may award Honors degree provided students earn pre-requisite credits through MOOCs
- 11. Mentoring scheme: A mentoring relationship is a very personal one, which is often important to the mentee. As a mentor, get to know your student's academic, research, professional, and personal goals, so you can help them in a way that meets their personal best interest. It develops positive student teacher relationship, improve attendance of the students, To identify special abilities and nurture it for development. Mentor Mentee ratio will be 1:25
- 12. Career, personal counseling & Competitive exam preparation:- We provide a safe, confidential place for student to talk with Counseling Members about any concerns or personal problems that might interfere with your personal growth and academic achievement. Also we Counsel about Job opportunity and career Growth by our Placement Cell.
- 13. Extracurricular & Extramural Activities: Organizing participation in extracurricular activities will be mandatory to help students develop confidence & face audience with care.

M. SC NURSING CURRICULUM YEAR –I

Sr.	Catalan	Course	C	P	erio	ds	C 14	Duration	Evalı	ation Sch	eme
No.	Category	Code	Course	L	Т	Р	Credit	of Exam	Internal	External	Total
1	CC-1	MSN101	Nursing Education	8	0	0	8	3	25	75	100
2	CC-2	MSN102	Advance Nursing Practice	8	0	10	13	3	25	75	100
3	CC-3	MSN103	Nursing Research and Statistics	8	0	4	10	3	25	75	100
4	DSC-1	MSN106	Paediatric Nursing-I	8	0	0	8	3	25	75	100
5	SEC-1	MSN153	Paediatric Nursing-I (P)	0	0	30	8	-	50	50	100
6	SEC-2	MSN156	Nursing Education (P)	0	0	8	4	-	50	50	100
	Total				0	52	51	-	200	400	600

YEAR	–II
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Sr.	Catagory	Course	Commo	Pe	erio	ds	Credit	Duration	Evaluation Scheme		
No.	Category	Code	Course	L	Т	Р	Credit	of Exam	Internal	External	Total
1	CC-4	MSN 201	Nursing Management	8	0	8	12	3	25	75	100
2	DSC-2	MSN210	Paediatric Nursing-II	8	0	0	8	3	25	75	100
3	SEC-3	MSN259	Paediatric Nursing-II (P)	0	0	46	12	-	50	50	100
4	RPR-1	MSN262	Dissertation	0	0	14	7	-	50	50	100
	Total			16	0	68	39		150	250	400

VALUE ADDED COURSE

Sr. No.	Code	Course	L	Т	Р	Credit	Duration of Exam	Internal	External	Total		
	Year-I											
1	TMUPS101	Managing Self	2	1	0	0	-	50	50	100		
	Year-II											
2	TMUPS201	Managing Work and Others	2	1	0	0	-	50	50	100		
Note	Note: Value Added Course is an audit course; it is compulsory to pass with 45% marks and is not											
consi	dered for CPI.											

Note:	C- Credits, $1C = 1$ Hour L or T, $1C = 2$ Hou	ır P
	Core Course -1	L-8
Course Code:	M.Sc. Nursing	T-0
MSN101	I Year	P-0
	NURSING EDUCATION	C-8
Course	At the end of the course, the students will be: :	
Outcomes:		
	Understanding the concepts, principles, philosophies and trends in	
CO1.	nursing education.	
CO2.	Applying various instructional methods, media, tools and techniques	
	in teaching learning process.	
CO3.	Applying the principles and steps of guidance and counseling.	
CO4.	Analyzing the existing nursing educational programs, their	
C04.		
	problems, issues and future trends and identifying research priorities	
	in nursing education	
CO5.	Evaluating the nursing curriculum design and management of	
	nursing educational institutions.	
CO6.	Designing a plan for improvement in instructional design, delivery	
	and assessment using modern methods and techniques.	
	Course Content:	
	Introduction:	
	Education: Definition, aims, concepts, philosophies & their	
	education implications, Impact of Social, economical, political &	
	technological changes on education: \Box	
Unit-1:	Current trends and issues in education	10
	Current trends and issues in education	Hours
	Educational reforms and National Educational policy, various	
	educational commissions-	
	reports	
	Trends in development of Nursing education in India	
	Teaching – Learning Process	
TT T C	• Concepts of teaching and learning: Definition, theories of	20
Unit-2:	teaching and learning, relationship between teaching and	Hours
	learning.	
	• Educational aims and Objectives; types, domains, levels,	

	 elements and writing of educational Objectives. Competency based education (CBE) and outcome based education (OBE) Instructional design: Planning and designing the lesson, writing lesson plan: meaning, its need and importance, formats. Instruction strategies – Lecture, discussion, demonstration, simulation, laboratory, seminar, panel, symposium, problem solving, problem based learning (PBL), workshop, project, role-play (Socio-drama), clinical teaching methods, programmed instruction, self directed learning(SDL), micro teaching, computer assisted instruction(CAI), computer assisted) learning (CAL) 				
	Instructional media and methods				
	Key concepts in the selection and use of media in education				
	Developing learning resource material using different media	10			
Unit-3:	Instructional aides – types, uses, selection, preparation, utilization. \Box	10 Hours			
	Teacher's role in procuring and managing instructional Aids – Project and non-projected aids, multimedia, video-tele conferencing etc.				
	Measurement and evaluation:				
	Concept and -nature of measurement and evaluation, meaning, process, purposes, problems in evaluation and measurement.	10			
Unit-4:	Principles of assessment, formative and summative assessment- internal assessment external examination, advantages and disadvantages.				
	Criterion and norm referenced evaluation.				
	Standardized and non-standardized tests:				
	Meaning, characteristics, objectivity, validity, reliability, usability, norms, construction of tests- \Box				
	Essay, short answers questions and multiple choice questions.				
Unit-5:	Rating scales, checklist, OSCE/OSPE (Objective structured	12			
Cmt-J.	clinical/practical examination)	Hours			
	Differential scales, and summated scales, Socio-metry, anecdotal record, attitude scale, critical incident technique. Question bank-preparation, validation, moderation by panel, utilization Developing a system for maintaining confidentiality				

	Administration, Scoring and Reporting	
Unit-6:	 Administration, Scoring and Reporting Administering a test; scoring, grading versus marks □ Objective tests, scoring essay test, methods of scoring, Item analysis. 	8 Hours
Unit :7	 Standardized Tools Tests of intelligence aptitude, interest, personality, achievement, socio-economic status scale, tests for special mental and physical abilities and disabilities. 	12 Hours
Unit:8	 Nursing Educational programs Perspectives of Nursing education: Global and national. Patterns of Nursing education and training programmes in India. Non-university and University programs: ANM, GNM, Basic B.Sc. Nursing, Post Certificate B.Sc. Nursing, M.Sc. programs, M. Phil. and Ph.D.) in Nursing, post basic diploma programs, Nurse practitioner programs. 	5 Hours
Unit:9	 Continuing Education in Nursing Concepts – Definition, importance, need scope, principles of adult learning, assessments of learning needs, priorities, resources. Program planning, implementation and evaluation of continuing education programs. Research in continuing education. Distacnce education in Nursing. 	12 Hours
Unit:10	Curriculum Development Definition, curriculum determinants, process and steps of curriculum development, Curriculum models, Types and framework. Formulation of philosophy, Objectives: selection and organization of learning experiences; master plan, course plan, unit plan. Evaluation strategies, process of curriculum change, role of students, faculty, administrators, statutory bodies and other stakeholders. Equivalency of courses: Transcripts, credit system.	10 Hours
Unit:11	Teacher preparation Teacher – roles & responsibilities, functions, characteristics,	8 Hours

	competencies, qualities.	
	Preparation of professional teacher.	
	Organizing professional aspects of teacher preparation programs	
	Evaluation: self and peer.	
	Critical analysis of various programs of teacher education in India.	
	Guidance and counseling	
	Concept, principles, need, difference between guidance and counseling, trends and issues.	
	Guidance and counseling services: diagnostic and remedial.	10
Unit:12	Coordination and organization of services.	Hours
	Techniques of counseling: Interview, case work, characteristics of counselor, problems in counseling.	
	Professional preparation and training for counseling.	
	Administration of Nursing Curriculum	
	Role of curriculum coordinator – planning, implementation and evaluation.	
	Evaluation of educational programs in Nursing course and program.	15
Unit:13	Factors influencing faculty staff relationship and techniques of working together.	Hours
	Concept of faculty supervisor (dual) position.	
	Different models of collaboration between education and service.	
	Management of Nursing Educational Institutions	
Unit:14	Planning, organizing, staffing, budgeting, recruitment, discipline, public relation, performance appraisal, welfare services, library services, hostel.	10 Hours
Unit:15	Development and maintenance of standards and accreditation in Nursing education programs.	
	Role of Indian Nursing Council, State Registration Nursing Councils, Boards and University.	5 Hours
	Role of Professional associations and unions.	
	Methods of Teaching	

	Lecture cum discussion	
	Demonstration/Return demonstration	
	Seminar /Presentations	
	Project work	
	Field work	
	Field visits	
	Workshop	
	Methods of evaluation	
	Tests	
	Presentation	
	Project work	
	Written assignment	
Reference Books:	 Aggarwal J.C. Principles, Methods & Techniques of Teaching, Vikas Publishing House Basavanthappa B.T. Nursing Education, Jaypee Brothers, 2005, New Delhi. Bevis, Em Olivia, Curriculam Building in Nursing a Process, C.V Mosby Co, St. Louis. George Kurian Aleyamma, <i>Principles of Curriculum</i> <i>Development and Evaluation</i>, Vivekanandha Press, 2002. Bhatia B.D. Principles and Methods of Teaching Doabra House, New Delhi. Billing, Diane M & Halstead, Judith A, Teaching in Nursing: A Guide for Faculty, W.B. Saunders. Bloom, Benjamin S Ed, Taxonomy of Educational Objectives: cognitive Domain, David Mckay Co, Inc, 1956, New York. Fuszard, Barbara, Innovating Teaching Strategies in Nursing, Aspen Publishers Inc, 1989, Maryland. Gay L.R, Education and Measurement Competencies for Analysis and Application, Ion, Charles E. Merill Publishers Co., 1985, Columbus. Guilbert J J. Educational Handbook for Health Personnel, World Health Organization,1982,Genva. Guinee. Kathleen k, Teaching and Learning in Nursing, Macmillan, 1987, New York. Joyce.B, Models of Teaching , Prentice Hall Inc, Englewood Cliffs, 1986, New Jersey Keay F.E, A History of Education in India and Pakistan, Oxford University Press, 1964, London. Modley Doris M, Advancing Nursing Education World Wide, Springer Publishing Co,1995,New York. 	

14. Neeraja K.P, Text Book of Nursing Education, Jaypee Brothers, new Delhi.
*Latest editions of all the suggested books are recommended.

Practical Internal Evaluation Scheme (50 Marks)

Sr. No.	Content	Marks
1	Practice Teaching (Total 5 Practice Teachings)	15
2	Learning resource material	10
3	Academic Planning	10
4	Tool Preparation	5
5	Conduct Workshop	10

	Core Course -02	L-8
Course Code:	M.Sc. Nursing	Т-0
MSN102	I Year	P-10
	ADVANCE NURSING PRACTICE	C-13
Carrier	The course is designed to develop an understanding of concepts and	
Course	constructs of theoretical basis of advance nursing practice and	
Description	critically analyze different theories of Nursing and other disciplines.	
Course	At the end of the course, the students will be: :	
Outcomes:	At the end of the course, the students will be	
C01.	Understanding the health care delivery system and nursing as a profession.	
CO2.	Applying nursing theories, process and epidemiology in patient care.	
CO3.	Demonstrating skills of advance nursing practices in critical care unit.	
CO4.	Analyzing bio-psychosocial aspects of patients.	
CO5.	Evaluating holistic nursing care using Nursing process approach.	
CO6.	Evaluating holistic nursing care using Nursing process approach.	
	Course Content:	
	Introduction:	
	Nursing as a Profession	
	History of development of Nursing profession, characteristics,	
	criteria of the profession, perspective of Nursing profession-	
	national, global Code of ethics (INC), code of professional conduct	
	(INC), autonomy and accountability, assertiveness, visibility of	
	Nurses, legal considerations,	10
Unit-1:	Role of regulatory bodies	10
	Professional organizations and unions-self defense, individual and	Hours
	collective bargaining.	
	Educational preparations, continuing education, career opportunities,	
	professional advancement & role and scope of Nursing Education.	
	Role of research, leadership and management.	
	Quality assurance in Nursing (INC).	
	Futuristic Nursing.	
	Health care delivery	
	Health care environment, economics, constraints, planning	
	process, policies, political process vis a Nursing profession. \Box	5
Unit-2:	Health care delivery system- national, state, district and local	
	level.	Hours
	Major stakeholders in the health care system-Government, non-	
	govt., Industry and other professionals. \Box	

	Patterns of Nursing care delivery in India.	
	Health care delivery concerns, national health and family	
	welfare programs, inter-sectoral coordination, role of	
	nongovernmental agencies.	
	Information, education and communication (IEC). Tele-	
	medicine.	
	Genetics	
	Review of cellular division, mutation and law of inheritance,	
	human genome project, The	
	Genomic era.	
	Basic concepts of Genes, Chromosomes & DNA.	
Unit-3:	Approaches to common genetic disorders.	10
Chit 5.	Genetic testing – basis of genetic diagnosis, Pre symptomatic	Hours
	and predisposition testing,	
	Prenatal diagnosis & screening, Ethical, legal & psychosocial issues	
	in genetic testing.	
	Genetic counseling.	
	Practical application of genetics in Nursing.	
	Epidemiology	
	Scope, epidemiological approach and methods, Morbidity, of	10
Unit-4:	diseases and their screening, Application of epidemiology in	10 H
	health care delivery, Health surveillance and health informatics	Hours
	Role of Nurse.	
	Bio-Psycho social pathology	
	Pathophysiology and Psychodynamics of disease causation.	
	Life processes, homeostatic mechanism, biological and psycho-social	
	dynamics in causation of disease, life style.	
	Common problems: Oxygen insufficiency, fluid and electrolyte	
	imbalance, nutritional problems, hemorrhage and shock, altered body	
	temperature, unconsciousness, sleep pattern and its disturbances,	
Unit-5:	pain, sensory deprivation.	20
	Treatment aspects: pharmacological and pre- post operative care	Hours
	aspects,	
	Cardio pulmonary resuscitation. END of life Care	
	Infection prevention (including HIV) and standard safety measures,	
	bio-medical waste management	
	Role of Nurse- Evidence based Nursing practice; Best practices	
	Innovations in Nursing. Philosophy and Theories of Nursing	
	Philosophy and Theories of Nursing	20
Unit-6:	Values, Conceptual Models, Approaches.	20 Hauna
	Nursing theories: Nightingale's, Hendersons's, Roger's Peplau's,	Hours
	Abdella's, Lewine's, Orem's, Johnson's, King's, Neuman's, Roy's,	

	Watson Parsce, etc and their applications.	
	Health belief models, communication and management, etc	
	Concept of Self health.	
	1	
	Evidence based practice model.	
	Nursing process approach	
	Health Assessment- illness status of patients/clients	
	(Individuals, family, community), Indentification of health	
.	illness problems, health behaviors, signs and symptoms of	10
Unit :7	clients.	Hours
	Methods of collection, analysis and utilization of data relevant	
	to Nursing Process.	
	Formulation of nursing care plans, health goals,	
	implementation modification and evaluation of care.	
	Psychological aspects and Human relations	
	Human behavior, Life processes & growth and development,	
	personality development, defense mechanisms,	
	Communication, interpersonal relationships, individual and	
	group dynamics, and organizational behavior,	
TI	Basic human needs, Growth and development, (Conception	30
Unit:8	through preschool, School age through adolescence, Young &	Hours
	middle adult, and Older adult)	
	Sexuality and sexual health.	
	Stress and adaptation, crisis and its intervention, Coping with	
	loss, death and grieving, Principles and techniques of	
	Counseling.	
	Nursing practice	
	Framework, scope and trends.	
	Alternative modalities of care, alternative systems of health and	
	complimentary therapies.	
	Extended and expanded role of the Nurse, in promotive, preventive,	
	curative and restorative health care delivery system in community	
	and institutions.	
	Health promotion and primary health care.	
Unit:9	Independent practice issues: - Independent Nurse-midwifery	10
CIII.)	practitioner.	Hours
	Collaboration issues and models-within and outside Nursing.	
	Models of Prevention, Family Nursing, Home Nursing, Gender	
	sensitive issues and women empowerment.	
	-	
	Disaster Nursing.	
	Geriatric considerations in Nursing.	
	Evidence based Nursing practice- best practices.	
	Trans-cultural Nursing.	

	Computer applications for patient care delivery system and Nursing Practice □Use of computers in teaching, learning, research and Nursing practice. Windows, MS office: Word, Excel, Power Point, □ Iterature search, Statistical packages, Hospital management information system: software. □ Practical Clinical posting in the following areas: Specialty area – in – Patient unit- emergency/ICU - 2 weeks Emergency/ICU - 2 weeks Prepare Case studies with Nursing process approach and theoretical basis Presentation of comparative picture of theories Family case- work using model of prevention Annotated bibliography Report of field visits (5) Methods of Teaching Lecture cum discussion	25
	Panel discussion □ Debate Case Presentations Exposure to scientific conferences Field visits Methods of evaluation: Tests □ Presentation □ Seminar □ Written assignments Advance Nursing Procedures Definition, Indication and Nursing implications; CPR, TPN, Hemodynamic monitoring, Endotrcheal intubation, Tracheostoma, mechanical ventilation, Pacemaker, Hemodialysis, Peritonial dialysis, LP, BT Pleural and abdominal parecentasis, OT techniques, Health assessment, Triage, Pulse oxymetry.	
Reference Books:	 Potter A. P. & Perry A. G, <i>Fundamental of Nursing</i>, C. V. Mosby Co., 2005, St. Louis. Kozier B. et al, <i>Fundamentals of Nursing Concepts, Process</i> 	

r	
	and Practice, Pearson Education, Inc, 2004.
	3. Brunner and Suddarth, <i>Text Book of Medical Surgical Nursing</i> , 2002.
	4. Zwemer A, Professional Adjustments and Ethics for Nurse in
	India, BI publications, 1995, Bangalore.
	5. Rosdhal, Fundamentals of Nursing, Lippincott Co., 2003.
	6. Taylor Carol, et al, Fundamentals of Nursing, Lippincott Co.,
	2005.
	7. Basavanthappa B. T, <i>Nursing Theories</i> , Jaypee Brothers, 2007, New Delhi.
	8. Alligood M. R. & Tomey A. M, Nursing Theory Utilization
	and Application, Mosby, St. Louis.
	9. Park J.E., Text Book of Preventive and Social Medicine,
	Bnarshidas Bhanot, Jabalpur. *
	Latest editions of all the suggested books are recommended.
	Practical
	Practical Clinical posting in the following areas:
	• Specialty area- in-patient unit - 2 weeks
	• Community health center/PHC - 2 weeks
	• Emergency/ICU - 2 weeks
	Activities
	• Prepare Case studies with nursing process approach and
	theoretical basis
	• Presentation of comparative picture of theories
	• Family case- work using model of prevention
	 Annotated bibliography
	Report of field visits
1	M ethods of Teaching
	Lecture cum discussion
	Seminar
	 Panel discussion
	 Debate
	Case Presentations
	 Exposure to scientific conferences
	 Exposure to scientific conferences Field visits
	• Field visits Methods of evaluation
	• Tests
	Presentation

SeminarWritten assignments
Advance nursing Procedures
Definition, Indication and nursing implications;
• CPR, TPN, Hemodynamic monitoring, Endotrcheal
intubation, Tracheostoma, mechanical ventilation,
Pacemaker, Hemodialysis, Peritonial dialysis, LP, BT Pleural
and abdominal parecentasis OT techniques, Health
assessment, Triage, Pulse oxymetry

	Core Course -3	L-8
Course Code:	M.Sc. Nursing	Т-0
MSN103	I Year	P-4
	NURSING RESEARCH AND STATISTICS	C-10
Course Description:	The course is designed to assist the students to acquire an understanding of the research methodology and statistical methods as a basis for identifying research problem, planning and implementing a research plan. It will further enable the students to evaluate research studies and utilize research findings to improve quality of Nursing practice, education and management.	
Course Outcomes:	At the end of the course, the students will be:	
CO1.	Understanding the concepts, terms, approaches, and methods of data collection in nursing research.	
CO2.	Apply appropriate design and sampling technique in nursing research.	
C03.	Analyzing research data, interpreting and utilizing the findings from health related research.	
CO4.	Evaluating various methods of date collection and tools.	
CO5.	Prepare the research project.	
Course		
Content:		
Unit-1:	 Introduction: Methods of acquiring knowledge – problem solving and scientific method. Research – Definition, characteristics, purposes, kinds of research Historical Evolution of research in Nursing Basic research terms Scope of Nursing research: areas, problems in Nursing, health and social research Concept of evidence based practice. Ethics in research. Overview of Research process 	
Unit-2:	 Review of Literature Importance, purposes, sources, criteria for selection of resources and steps in reviewing literature. 	5 Hours
Unit-3:	 Research Approaches and designs Type: Quantitative and Qualitative Historical, survey and experimental –Characteristics, types 	12 Hours

	advantages and disadvantagesQualitative: Phenomenology, grounded theory, ethnography			
	Research problem:			
Unit-4:	 Identification of research problem Formulation of problem statement and research Objectives: Definition of terms Assumptions and delimitations Identification of variables Hypothesis – definition, formulation and types. 	10 Hour		
	Developing theoretical/conceptual framework.			
Unit-5:	 Theories: Nature, characteristics, Purpose and uses Using, testing and developing conceptual framework, models and theories. 	5 Hour		
	Sampling			
Unit-6:	 Population and sample Factors influencing sampling Sampling techniques Sample size Probability and sampling error Problems of sampling 	6 Hour		
Unit:7	 Concepts of data collection Data sources, methods/techniques quantitative and qualitative. Tools for data collection – types, characteristics and their development Validity and reliability of tools Procedure for data collection 			
Unit:8	 Implementing research plan Pilot Study, review research plan (design), planning for data collection, Administration of tool /interventions, collection of data 	5 Hour		
	Analysis and interpretation of data			
Unit:9	 Plan for data analysis: quantitative and qualitative Preparing data for computer analysis and presentation. Statistical analysis Interpretation of data Conclusion and generalizations 	10 Hour		

	Reporting and utilizing research findings:				
Unit:10	 Communication of research results; oral and written Writing research report purposes, methods and style Vancouver, American Psychological Association (APA), Campbell etc. Writing scientific articles for publication: purposes & style 	10 Hours			
Unit:11	Critical analysis of research reports and articles				
Unit:12	nit:12 Developing and presenting a research proposal				
	Activities:				
	 Annotated Bibliography of research reports and articles. Review of literature of selected topic and reporting Formulation of problem statement, objective and hypothesis Developing theoretical/conceptual framework. Preparation of a sample research tool Analysis and interpretation of given data Developing and presenting research proposal Journal club presentation Journal club presentation Critical evaluation of selected research studies Writing a scientific paper. 				
	Method of Teaching				
	 Lecture-cum-discussion Seminar/Presentations Project Class room exercises 				
	Methods of Evaluation				
	 Quiz, Tests (Term) Assignments/Term paper Presentations Project work Internal Assessment				
	Techniques Weightage (15marks)				
	Part –B: Statistics	1			
Course Description:	At the end of the course, the students will be able to develop an understanding of the statistical methods and apply them in conducting research studies in Nursing.				

Course Outcomes:	At the end of the course, the students will be:				
CO1.	Explain the basic concepts related to statistics				
CO2.	Describe the scope of statistics in health and Nursing				
CO3.	Organize tabulate and present data meaningfully.				
CO4.	Use descriptive and inferential statistics to predict results.				
CO5.	Draw conclusions of the study and predict statistical significance of the results.				
CO6.	Describe vital health statistics and their use in health related research.				
C07.	Use statistical packages for data analysis				
Unit I	 Introduction: Concepts, types, significance and scope of statistics, meaning of data, Sample, parameter Type and levels of data and their measurement Organization and presentation of data – Tabulation of data; Frequency distribution 				
Unit II	 Graphical and tabular presentations. Measures of central tendency: Mean, Median, Mode 				
Unit III	 M easures of variability; Range, Percentiles, average deviation, quartile deviation, standard deviation 				
Unit IV	 Normal Distribution: Probability, characteristics and application of normal probability curve; sampling error. 	3 Hours			
Unit V	Measures of relationship: • Correlation – need and meaning • Rank order correlation • Scatter diagram method • Product moment correlation • Simple linear regression analysis and prediction	6 Hours			

Linit VI	Designs and meaning:	5	
Unit VI	0	Hour	
	• Experimental designs	nour	
	Comparison in pairs, randomized block design, Latin		
	squares.	0	
	Significance of Statistic and Significance of difference between	8	
	two Statistics (Testing hypothesis)	Hour	
Unit VII	• Non parametric test – Chi-square test, Sign, median test,		
	Mann Whitney test.		
	 Parametric test – 't' test, ANOVA, MANOVA, ANCOVA 		
	Use of statistical methods in psychology and education:	5	
	• Scaling – Z score, Z Scaling	Hour	
• • • •	Standard Score and T Score		
Unit VIII	• Reliability of test Scores: test-retest method, parallel forms,		
	split half method.		
	spite null moulou.		
	Application of statistics in health:	4	
	Ratios, Rates, Trends	Hour	
	 Vital health statistics – Birth and death rates. 	11041	
Unit IX	 Measures related to fertility, morbidity and mortality 		
	• Measures related to refunity, morbidity and mortanty		
	Use of Computers for data analysis	4	
Unit X	• Use of statistical package.	Hour	
	Activities		
	• Exercises on organization and tabulation of data		
	Graphical and tabular presentation of data		
	 Calculation of descriptive and inferential statistics (chi 		
	square, t-test, correlation)		
	 Practice in using statistical package 		
	Computing vital health statistics		
	Methods of Teaching:		
	Lecture-cum-discussion		
	• Demonstration – on data organization, tabulation, calculation		
	of statistics, use of statistical package, Classroom exercises,		
	organization and tabulation of data.		
	• Computing Descriptive and inferential statistics; vital and		
	health statistics and use of computer for data entry and		
	analysis using statistical package.		
	Methods of Evaluation		
	• Test, Classroom statistical exercises.		
	Techniques Weightage (10marks)		
D 6		D 11 '	
Reference	1. Basavanthappa, B.T, <i>Nursing Research</i> , Jaypee Brothers, 2003, New Del		
Books:		D 11 1	
	2. Mahajan, B.K, <i>Methods in Biostatistics</i> , Jaypee Brothers, 1999, New	v Delhi	

3. Rose Hott & Budin. Notter's, <i>Essentials of Nursing Research</i> , spinger publisher, 1999, New York.
4. Patricial Nunhall. Nursing Research, James & Bar, 2001, Canada.
5. Caroly M.H, Research Methods for Clinical Therapists Applied Project Design and Analysis, 1999, Churchill Livingstone.
6. P.K. Indrani, T.K, Research Methods for Nurses. Jayppe brothers, 2005.
7. Clifford et al, <i>Getting Research into Practice</i> , Churchill Livingstone, 2004, New York.
8. Freshwater D. & Bishop V, <i>Nursing Research in Context</i> , Palgrave Macmillan, 2004, NewYork.
9. Macnee C. L, <i>Understanding Nursing Research: Reading & Using Research in Practice</i> , Lippincott Williams, Wilinks, 2004, London.
10. Polit, D.F. & Bleck C.T, <i>Nursing Research Principles & Methods</i> , LippincottWilliams Wilkins, 2004, New York.
11. Polit, Bleck & P. Hungler, Nursing Research Methods, Appraisal & Utilization, 2001, Lippincott.
12. Specials & Carpenter, <i>Qualitative Research in Nursing Advancing the Humanistic Imperative</i> , Lippincott Williams. 2007
* Latest editions of all the suggested books are recommended Journals:
 Journal of nursing practice and research. Indian journal of medical ethics
For this course the distribution of marks in question paper will be Nursing Research= 50 marks & Statistics =25

Course code	Discipline Specific Course-1		
MSN106	M.Sc. Nursing	T-0 P-0	
	I Year PEDIATRIC NURSING I		
Course	At the end of the course, the students will be:	C-8	
Outcome	At the end of the course, the students will be.		
CO – 1:	• Understanding the concepts of growth and development and family centered Pediatric Nursing care.		
CO – 2:	Applying the concepts of growth and development in providing		
	care to the children and their families.		
CO – 3:	Demonstratingskills of physical, developmental,andnutritionalassessment of children		
CO – 4:	Analyzing various technologies and treatment modalities in the management of high risk neonates.		
CO – 5:	Evaluating professional competencies in evidence based nursing practice and research as pediatric nurse in holistic care.		
CO – 6:	Creating modules for nursing care in the management of neonate and children.		
Course Content		Hours	
Unit I	Introduction • Historical development of Paediatrics and Paediatric Nursing in India; • Current status of child health in India; • Trends in Paediatrics and Paediatric Nursing, • Ethical and cultural issues in Paediatric care • Rights of children • National health policy for children, special laws and ordinances relating to children. • National goals, • Five year plan		
Unit II	 National health programs related to child health Assessment of Paediatric Clients History taking Developmental assessment Physical assessment Nutritional assessment Family assessment 	10 Hours	

Unit III	Hospitalized Child	10hr
	• Meaning of hospitalization of the child, preparation for	
	hospitalization, effects of hospitalization on the child and	
	family	
	• Stressors and reactions related to developmental stages, play	
	activities for ill hospitalized child.	
	• Nursing care of hospitalized child and family -principles and	
	practices	
Unit IV	Pre-natal Paediatrics	15hr
	• Embryological and fetal development, Prenatal factors	
	influencing growth and development of fetus,	
	Genetic patterns of common Paediatric disorders,	
	chromosomal aberrations, genetic assessment and counseling	
	legal and ethical aspects of genetic, screening and counseling	
	role of Nurse in genetic counseling,	
	• Importance of prenatal care and role of Paediatric Nurse	
Unit V	Growth and Development of Children	15 Hours
	• Principles of growth and development,	
	• Concepts and theories of growth and development,	
	• Developmental tasks and special needs from infancy to	
	adolescence, developmental milestones,	
	• Assessment of growth and development of Paediatric clients,	
	• Factors affecting growth and development.	
Unit VI	Behavioral Paediatrics and Paediatric Nursing	15 Hours
	• Parent child relationship,	
	Basic behavioral Pediatric principles and specific behavioral	
	Pediatric concepts / disorders - maternal deprivation, failure to	
	thrive, child abuse, the battered child.	
	• Common behavioral problems and their management,	
	Child guidance clinic.	
Unit VII	Concept, aims and scope of preventive Pediatrics',	15 Hours
	• Maternal health and its influence on child health antenatal	
	aspects of preventive Pediatrics,	
	• Immunization, expanded program on immunization / universal	
	immunization program and cold chain,	
	• Nutrition and nutritional requirements of children, changing	
	patterns of feeding, baby- friendly hospital initiative and	
	exclusive breast feeding,	
	Health education, nutritional education for children	

	• Nutritional programs			
	 Nutritional programs National and international organizations related to shild health 			
	• National and international organizations related to child health,			
Unit VIII	Role of Pediatric Nurse in the hospital and community.			
	Neonatal Nursing	30 Hours		
	• New born baby- profile and characteristics of the new born,			
	• Assessment of the new born,			
	• Nursing care of the new born at birth, care of the new born and family,			
	• High risk newborn- pre term and term neonate and growth			
	retarded babies,			
	• Identification and classification of neonates with infections,			
	HIV & AIDS, Ophthalmia Neonatorum, congenital syphilis.			
	• High risk new born- Identification, classification and Nursing			
	management			
	• Organization of neonatal care, services (Levels), transport,			
	neonatal intensive care unit, organization and management of			
	nursing services in NICU.			
Unit IX	IMNCI	30 Hours		
	• (Integrated management of neonatal and childhood illnesses)			
Reference				
Books:	Alexander NM, Brown MS, Paediatric Physical Diagnosis for Nurses,			
	1.McGrew Hill Book Co., New York.			
	2. Ball, Paediatric Nursing Caring for Children, 1999, Prenticehall.			
	3. Behrman, Richard K & Vaughan, Nelson, s, TextBook of			
	Paediatrics, WB Saunders Co.,			
	4. Blake G, Florence & Wright, Essentials of Paediatric Nursing,			
	5. Barbara EW, Guidelines in the Care of the Low Birth Weight,			
	Orient Longman			
	6. Bowden Greenberg, Paediatric Nursing Procedure, Lippincott,			
	Williams& Wilkins			
	7. Cameron, Jelinek et al, Text Book of Emergency Paediatric			
	Medicine,			
	8. Ghai O P, Essential Text Book Of Paediatrics" Jaypee Brothers			
	9. Ghosh Shanti, Nutrition and Child Care, Jaypee Brothers, New			
	Delhi.			
	10. Ghosh Shanti, Know Your Child, Jaypee Brothers, New Delhi.			
	11. Gupte Suraj, Neonatal Emergencies Jaypee Brothers, New Delhi.			
	12. Gupte Suraj, A Short Text Book of Paediatrics, Jaypee Brothers,			
	New Delhi.			

13. Guha DK, Manual of Practical Newborn Care, Jaypee Brothers,
New Delhi.
14. Hathfield N, Introductory Paediatric Nursing, Lippincott, 2003.
M.Sc.(Nursing) Revised Syllabus Applicable w.e.f. Academic Session
2016-17(13022016) Page 38 of 144
15. Helens CL & Roberts, Paediatric Nursing, CV Mosby & Co.
* Latest editions of all the suggested books are recommended.

Course	Skill Enhancement Course -01	L-0				
code	M.Sc. Nursing	Т-0				
MSN153	I Year					
	PEDIATRIC NURSING I (P)	C-8				
CO – 1:	Applying the concepts of growth and development in					
	providing care to the children and their families.					
CO – 2:	Demonstrating skills of physical, developmental, and					
	nutritional assessment of children					
CO – 3:	Analyzing various technologies and treatment modalities in the					
	management of high risk neonates.					
	• During the clinical training a student is supposed to present the Clinical cases on different disease conditions					
	 Student is supposed to perform Growth & developmental assessment 					
	 Student is supposed to perform Growth & developmental assessment Student is supposed to perform Assessment & prescription of nursing interventions for sick children 					
	 Student is supposed to educate the client as well as family members regarding disease conditions and its prevention 					
	• Student is supposed to perform Nutritional assessment					
	• During the clinical training a student is supposed to write a research project related to area of his or her specialization.					
	• Field visits					
	Maintenance of log book for various activities					

	Value Added Course -1	L-2			
Course Code:	M.Sc. Nursing	T-1			
TMUPS101	I Year	P-0			
	MANAGING SELF	C-0			
Course Perspective	In this course, students will be taught to develop and become team player for creativity and innovation in organization they work. Students will be taught methods to develop cordial relation using "Johari Window", which will help them in managing change in their organizations. Since they would be entering in the world of work, Special emphasis is also given to manners, etiquettes, negotiation, stress and conflict management. Finally, students will be rigorously prepared facing various selection tools like – GD, PI and resume preparation.				
Course Outcomes	At the end of the semester, the learner will be able to:				
C01.	Communicating effectively in a variety of public and interpersonal settings.				
CO2.	Applying concepts of change management for growth and development by understanding inertia of change and mastering the Laws of Change.				
CO3.	Analyzing scenarios, synthesizing alternatives and thinking critically to negotiate, resolve conflicts and develop cordial interpersonal relationships.				
CO4.	Functioning in a team and enabling other people to act while encouraging growth and creating mutual respect and trust.				
CO5.	Handling difficult situations with grace, style, and professionalism.				
	Course Contents:				
Unit – I	 Personal Development Personal growth and improvement in personality Perception Positive attitude 				
Unit – II	 Professional Development Goal setting and action planning Effective and assertive communication Decision making Time management Presentation Skills 				

	Happiness, risk	taking	and facing unknow	/n		
	Career Development					
	Resume Building					
Unit – III	Occupational Re	esearch	1			
Group discussion (GD) and Personal Interviews						
	Eva	luatio	n Scheme:			
	Faculty led Continuou	s Eval	uation			
	• Students will be eva	luated	on the score of 100) in every	course.	
			will follow continu	-		od.
	Details are as follows:					
	1) Total Marks for	each s	emester 100			
	a) Internal: 40) marks	s for Class Perform	ance (Eve	rv class acti	vity will
	· · · · · · · · · · · · · · · · · · ·		n students can parti		•	•
	activities).					
	b) External: 40) mark	s for External evalu	uation at th	ne time of e	xternal
	exams (Base					
	c) Attendance	: 10 m	arks for Attendance	e in the tra	ining sessio	ons
	Г	S No	% Attendance <	Marks		
		5110	70 Attendance <	WIAIKS		
		1.	30	0		
		2.	30-40	2		
		3.	40-50	4		
		4.	50-60	5		
		5.	60-70	6		
	-	6.	70-80	7		
		7.	80-90	8		
		8.	90-100	10		
	In a summary,			L]		
	100 marks = 40(Class	perfor	rmance) + 50(Exte	rnal) + 10	(Attendan	ce)
REFERENCE	• Robbins, Stephen P.	., Judg	e, Timothy A., Vol	nra, Nehari	ika, Organiz	zational

Behaviour (2018), 18 th ed., Pearson Education
• Tracy, Brian, Time Management (2018), Manjul Publishing House
• Hill, Napolean, Think and grow rich (2014), Amazing Reads
• Scott, S.J., SMART goals made simple (2014), Createspace Independent
Pub
• <u>https://www.hloom.com/resumes/creative-templates/</u>
<u>https://www.mbauniverse.com/group-discussion/topic.php</u>
• Rathgeber, Holger, Kotter, John, Our Iceberg is melting (2017), Macmillan
Burne, Eric, Games People Play (2010), Penguin UK
https://www.indeed.com/career-advice/interviewing/job-interview-tips-how-
to-make-a-great-impression

	Core Course -4	L-8
Course Code:	M.Sc. Nursing	T-0
MSN201	II Year	P-8
	NURSING MANAGEMENT	C-12
	This course is designed to assist students to develop a broad	
	understanding of Principles, concepts, trends and issues related to	
Course	Nursing Management. Further, it would provide opportunity to	
Description:	students to understand, appreciate and acquire skills in planning,	
	supervision and management of nursing services at different levels	
	to provide quality Nursing services.	
Course Outcomes:	On completion of the course, the students will be :	
	Understanding the philosophy and objectives of the health care	
CO1.	institutions at various levels and principles of administration in	
	nursing.	
CO2.	Applying the public administration, health care administration vis a	
	vis nursing administration and organization of health and nursing	
	services at the various levels/institutions.	
CO3.	Demonstrating the leadership in nursing at various levels.	
CO4.	Analyzing and Identify the legal and ethical issues in nursing	
	administration and trends and issues in nursing.	
CO5.	Evaluate the planning, supervision and management of nursing	
	workforce for various health care settings and the process of quality	
	assurance in nursing services.	
CO6.	Create various collaborative models between nursing education and	
	nursing service to improve the quality of nursing care.	
	Course Content:	
	Introduction:	
Unit-1:	Philosophy, purpose, elements, principles and scope of Administration Indian Constitution, Indian Administrative system vis a vis health care delivery system: National, State and Local Organization and functions of Nursing services and education at National, State, District and institutions: Hospital and Community Planning process: Five year plans, Various Committee Reports on health, State and National Health policies, national population policy, national policy on AYUSH and plans.	10 Hours
Unit-2:	Management Functions of Administration Planning and control Co-ordination and delegation Decision making – decentralization basic goals of decentralization. Concept of management	10 Hours

	Nursing management:	
	Concept, types, principles and techniques	
	Vision and Mission Statements	
	Philosophy, aims and objective	
	Current trends and issues in Nursing Administration	
	Theories and models	
	Application to nursing service and education	
	Planning:	
	Planning process: Concept, Principles, Institutional policies	
	Mission, philosophy, Objectives:	
	Strategic planning	
	Operational plans	
	Management plans	
Unit-3:	Programmeevaluation and review technique (PERT), Gantt chart,	15
0111-5.	Management by Objectives :(MBO).	Hours
	Planning new venture	
	Planning for change	
	Innovations in Nursing	
	Application to Nursing service and education	
	Organization:	
	Concept, Principles, Objectives: Types and theories, Minimum	
	requirements for organisation, Developing an organizational	
	Structure, levels, organizational Effectiveness and organizational	
	Climate,	
TT . • 4 A	Organising Nursing services and patient care: Methods of patient	15
Unit-4:	assignment- Advantages and disadvantages, primary Nursing care,	Hours
	Planning and Organising: hospital, unit and ancillary services	
	(specifically central sterile supply department, laundry, kitchen,	
	laboratory services, emergency etc)	
	Disaster management: plan, resources, drill, etc Application to	
	Nursing service and Education	
	Human Resource for health:	
	Staffing	
	Philosophy	
TT U F	Norms: Staff inspection unit (SIU), Bajaj Committee, High power	
TI:+ 5-	committee, Teerthanker Mahaveer College of Nursing (TMCON)	15
Unit-5:	committee, Teerthanker Mahaveer College of Nursing (TMCON) Estimation of Nursing staff requirement- activity analysis	15 Hours
Unit-5:		
Unit-5:	Estimation of Nursing staff requirement- activity analysis	
Unit-5:	Estimation of Nursing staff requirement- activity analysis Various research studies	

	Torreinstion	
	Termination	
	Staff development programme	
	Duties and responsibilities of various category of Nursing personnel	
	Applications to Nursing service and education	
	Directing:	
	Roles and functions	15
	Motivation: Intrinsic, extrinsic, Creating motivating climate,	Hours
	Motivational theories	
	Communication : process, types, strategies, Interpersonal	
	communication, channels, barriers, problems, Confidentiality, Public	
Unit-6:	relations	
Unit-o:	Delegation; common delegation errors	
	Managing conflict: process, management, negotiation, consensus	
	Collective bargaining: health care labour laws, unions, professional	
	associations, role of Nurse manager	
	Occupational health and safety	
	Application to Nursing service and education	
	Material management:	10
	Concepts, principles and procedures	Hours
	Planning and procurement procedures: Specifications ABC analysis,	
Unit-7:	VED (very important and essential daily use) analysis	
	Planning equipments and supplies for Nursing care: unit and	
	hospital Inventory control	
	Condemnation	
	Application to Nursing service and education	
	Controlling:	15
		15 Hours
	Quality assurance – Continuous Quality Improvement • Standards	nours
	Standards	
	• Models	
	• Models	
	• Nursing audit	
Unit-8:	e	
0111-8:	Performance appraisal: Tools, confidential reports, formats,	
	Management, interviews	
	Supervision and management: concepts and principles	
	Discipline: service rules, self discipline, constructive versus	
	destructive discipline, problem employees, disciplinary proceeding	
	enquiry etc.	
	Self evaluation or peer evaluation, patient satisfaction, utilization	
	review	
	Application to Nursing service and education	

Unit-9:	 Fiscal planning: Steps Plan and non-plan, zero budgeting, mid-term appraisal, capital and revenue Budget estimate, revised estimate, performance budget Audit Cost effectiveness Cost accounting Critical pathways Health care reforms Health economics Health insurance Budgeting for various units and levels. 	15 Hours
	Application to Nursing service and education Nursing informatics Trends General purpose	10 Hours
Unit-10:	Use of computers in hospital and community Patient record system Nursing records and reports Management information and evaluation system (MIES) E- Nursing, Telemedicine, tele – Nursing	
	Electronic medical records Leadership: Concepts, Types, Theories	10 Hours
Unit-11:	Manager behavior Leader behavior Effective leader: Characteristics, skills Group dynamics Power and politics Lobbying Critical thinking and decision making	
	Stress management Applications to Nursing service and education	

	Legal and ethical issues	10
	Laws and ethics	Hours
	Ethical committee	
	Code of ethics and professional conduct	
	Legal system: Types of law, tort law, and liabilities	
	Legal issues in Nursing: negligence, malpractice, invasion of privacy,	
	defamation of character	
Unit-12:	Patient care issues, management issues, employment issues	
	Medico legal issues	
	Nursing regulatory mechanisms: licensure, renewal, accreditation	
	Patients rights, Consumer protection act (CPA)	
	Rights of special groups: children, women, HIV, handicap, ageing	
	Professional responsibility and accountability	
	Infection control	
	Standard safety measures	
	PRACTICALS	
	Prepare prototype personal files for staff Nurses, faculty and	
1	cumulative records	
	1.Preparation of budget estimate, revised estimate and performance	
2	budget	
3	Plan and conduct staff development program	
4	Preparation of Organization Chart	
5	Developing Nursing standards/protocols for various units	
	Design a layout plan for specialty units /hospital, community and	
6	educational institutions.	
	Preparation of job description of various categories of nursing	
7	personnel	
8	Prepare a list of equipments and supplies for specialty units.	
	Assess and prepare staffing requirement for hospitals, community	
9	and educational institutions.	
10	Plan of action for recruitment process	
11	Prepare a vision and mission statement for hospital, community and	
11	educational institutions	
12	Prepare a plan of action for performance appraisal	
	3. Identify the problems of the speciality units and develop plan of	
13	action by using problem solving approach	
	Prepare: anecdotes, incident reports, day and night reports, handing	
14	and taking over reports, enquiry reports, Nurses notes, Official	
	letters, curriculum vitae, presentations etc.	

15	Prepare a plan for disaster management
16	Group work
17	Field appraisal report
<u>Reference</u> <u>Books:</u>	 Goel S.L., Health Care Administration, Seterling, New Delhi. Jean Barrett, Ward Management and Teaching, Himalayan Books, New Delhi. Goyal R.C., Hospital Personal Management, Prentice Hall India, New Delhi. Awasthi, Public Administration, Makeshwar, Pub. Laxmi Narayan Agarwal. 1987, Agra. * Latest editions of all the suggested books are recommended.

	Discipline Specific Course-2	L-8
Course Code:		Т-0
MSN210	M.Sc. Nursing	P-0
	II YEAR PEDIATRIC NURSING II	C-8
Course	This course is designed to assist students in developing expertise depth understanding in the field of Paediatric Nursing. It will help s to develop advanced skills for nursing intervention in various Pae	students diatric
Description:	medical and surgical conditions. It will enable the student to funct Paediatric Nurse Practitioner/ specialist. It will further enable the st function as educator, manager, and researcher in the field of Paed Nursing	udent to
Course Outcomes:	At the end of the course, the student will be able to:	
CO-1	Understanding the concept of family centered Pediatric Nursing care with related areas such as genetic disorders, congenital malformations and long term illness	
CO-2	Applying the nursing process in the care of ill infants to pre adolescents in hospital and community.	
CO-3	Demonstratingadvanced skills/competence in nursing management of with medical and surgical problems.	children
CO-4	Analyzing the various recent technologies and treatment modalitie management of high riskneonates.	es in the
CO-5	Prepare a design for layout and describe standards for management of	
CO-6	pediatric units/hospitals.Identify areas of research in the field of pediatric nursing.	
	Course Content:	
Unit-1:	 Introduction Current principles, practices and trends in Paediatric Nursing Role of Paediatric Nurse in various settings -Expanded and extended 	5 Hours
Unit-2:	 Pathophysiology, assessment (including interpretation of various invasive and non-invasive diagnostic procedures), treatment modalities and Nursing intervention in selected Paediatric medical disorders Child with respiratory disorders: Upper respiratory tract: choanal atresia, tonsillitis, epistaxis, aspiration. Lower respiratory tract: Broncheolitis, 	35 Hours

	Bronchopneumonia, Asthma, cystic fibrosis	
	Child with gastro-intestinal disorders:	
	C	
	 Diarrheal diseases, gastro-esophageal reflux. Hanatia diseadarea Hanatitia Indian abildhaad aimthaaia 	
	• Hepatic disorders: Hepatitis, Indian childhood cirrhosis,	
	liver transplantation.	
	Malabsorption syndrome, Malnutrition	
	Child with renal/ urinary tract disorders:	
	Nephrotic syndrome, Nephritis, Hydronephrosis,	
	hemolytic-uremic syndrome, kidney transplantation	
	Child with cardio-vascular disorders:	
	• Acquired: Rheumatic fever, Rheumatic heart disease,	
	Congenital: Cynotic and acynotic	
	Child with endocrine/metabolic disorders:	
	• Diabetes insipidus, Diabetes Mellitus – IDDM, NIDDM,	
	hyper and hypo thyroidism, phenylketonuria, galactosemia	
	Child with Neurological disorders:	
	• Convulsions, Meningitis, encephalitis, guillian-Barre	
	syndrome	
	Child with oncological disorders:	
	• Leukemias, Lymphomas, Wilms' tumor, nephroblastomas,	
	neuroblastomas, Rhabdomyosarcoma, retinoblastoma,	
	hepatoblastoma, bone tumors	
	Child with blood disorders:	
	• Anemias, thalassemias, hemophilia, polycythemia,	
	thrombocytopenia, and disseminated intravascular	
	coagulation	
	Child with skin disorders	
	Common Eye and ENT disorders	
	Common Communicable diseases	
	Assessment (including interpretation of various invasive and non-	
	invasive diagnostic procedures), treatment modalities including	
	cosmetic surgery and Nursing interventions in selected Paediatric	
	surgical problems/ Disorders	
	Gastrointestinal system: Cleft lip, cleft palate and and divisors may initial plantial systems. The has example a set of the set of th	25
Unit-3:	conditions requiring plastic surgery, Tracheo esophageal	35
	fistula / atresia, Hirschsprungs' disease/megacolon,	Hours
	malrotation, intestinal obstruction, duodenal atresia,	
	gastrochisis, exomphalus, anorectal malformation,	
	omphalocele, diaphragmatic hernia	
	• Anomalies of the nervous system: Spina bifida,	
	Meningocele, Myelomeningocele, hydrocephalus	

	 Anomalies of the genito-urinary system: Hypospadias, Epispadias, Undescended testes, Exstrophy bladder Anomalies of the skeletal system Eye and ENT disorders Nursing management of the child with traumatic injuries: General principles of managing Paediatric trauma Head injury, abdominal injury, poisoning, foreign body obstruction, burns & Bites Child with oncological disorders: Solid tumors of childhood, Nephroblastoma, Neuro blastoma, Hodgkin's/Non Hodgkin's Lymphoma, Hepatoblastoma, Rhabdomyosarcoma Management of stomas, catheters and tubes Management of wounds and drainages 	
Unit-4:	 Intensive care for Paediatric clients Resuscitation, stabilization & monitoring of Paediatric patients Anatomical & physiological basis of critical illness in infancy and childhood Care of child requiring long-term ventilation Nutritional needs of critically ill child Legal and ethical issues in Paediatric intensive care Intensive care procedures, equipment and techniques Documentation 	10 Hours
Unit-5:	 High Risk Newborn Concept, goals, assessment, principles, Nursing management of Post-mature infant and baby of diabetic and substance use mothers. Respiratory conditions, Asphyxia neonatorum, neonatal apnoea meconium aspiration syndrome, pneumo thorax, pneumo mediastinum. Icterus neonatorum. Birth injuries. Hypoxic ischaemic encephelopathy Congenital anomalies. Neonatal seizures. Neonatal hypocalcaemia, hypoglycemia, hypomagnesaemia. Neonatal heart diseases. Neonatal hemolytic diseases 	20 Hours

	Neonatal infections, neonatal sepsis, opthalmia	
	neonatorum, cogenital syphilis, HIV/AIDS	
	Advanced neonatal procedures.	
	Calculation of fluid requirements.	
	• Hematological conditions – erythroblastosis fetalis,	
	hemorrhagic disorder in the newborn	
	• Organization of neonatal care, services (Levels), transport,	
	neonatal intensive care unit, organization and management	
	of Nursing services in NICU Developmental disturbances and implications for Nursing	
	 Adjustment reaction to school, 	
	 Learning disabilities 	
Unit-6:		10
0111-0.	 Habit disorders, speech disorders, 	Hours
	Conduct disorders,	
	• Early infantile autism, Attention deficit hyperactive	
	disorders (ADHD), depression and	
	Challenged child and implications for Nursing	
	 Physically challenged, causes, features, early detection & management 	
TT • / P	management	10
Unit-7:	Cerebral palsied child,	Hours
	Mentally challenged child.	
	• Training & rehabilitation of challenged children	
	Crisis and Nursing intervention	
TI *4 . Q.	• The hospitalized child,	5
Unit-8:	Terminal illness & death during childhood	Hours
	Nursing intervention-counseling	
	Drugs used in Paediatrics	
	Criteria for dose calculation	-
Unit-9:	 Administration of drugs, oxygen and blood 	5 Hours
	• Drug interactions	nours
	• Adverse effects and their management	
	Administration and management of Paediatric care unit	
	• Design & layout	
	• Staffing,	10
Unit-10:	 Equipment, supplies, 	Hours
	 Norms, policies and protocols 	
	 Practice standards for Paediatric care unit 	
	- Fractice standards for Paediatric care unit	

	Documentation	
	Education and training in Paediatric care	
TT . 1 11	• Staff orientation, training and development,	5
Unit-11:	• In-service education program,	Hours
	Clinical teaching programs.	
	1.Anchor T. Vishwanth, <i>Text Book of Paediatric in Developing</i>	
	Tropical Contries, 5 th edition, Orient Longman, 1985, India.	
	2. Gupta Suraj, <i>The Short Text Book of Paediatrics</i> , 8 th edition,	
	Jaypee Brothers, 1998, New Delhi.	
	3. Ghai. O.P., The Short Text Book of Paediatrics, Interprint,	
	1995, New Delhi.	
Reference Books:	4. Marlow & Redding BA, The Short Text Book of Paediatrics,	
	6th	
	edition, W.B. Sounders & Co., 1998, Philadelphia.	
	5. Singh Maharban, <i>Paediatric Clinical Method</i> , 1 st edition, Sagar	
	Publication, 1992, New Delhi.	
	6. Wholey F.L & Wong L. D., Essentials of Paediatric Nursing,	
	5 th edition, C.V. Mosby & Co., 1985, St. Louis	

	Skill Enhancement Course -3	L-0	
Course Code:	M.Sc. Nursing	Т-0	
MSN259	II Year	P-46	
	PEDIATRIC NURSING (P)	C-12	
CO-1	Applying the nursing process in the care of ill infants to pre		
	adolescents in hospital and community.		
CO-2	Demonstrating advanced skills/competence in nursing management of children with medical and surgical problems.		
CO-3	Analyzing the various recent technologies and treatment modalities		
	in the management of high risk neonates.		
Objectives:	This course is designed to assist students in developing expertise and in depth understanding in the field of Paediatric Nursing. It will help students to appreciate the child as a holistic individual and develop skill to function as neonatal and Paediatric Nurse Specialist. It will further enable the student to function as educator, manager, care giver and researcher in the field of Paediatric Nursing. Each student is required to maintain the record of following assignment.		
	Guidelines:		
	Procedures Observed:		
	Echo cardiogram		
	Ultrasound head		
	• ROP screening (Retinopathy of prematurity)		
	Any other new advanced procedure.		
	Procedures Assisted		
	Advanced neonatal life support		
	Lumbar Puncture		
	Arterial Blood Gas		
	ECG Recording		
	• Umbilical catheterization – arterial and venous		
	Arterial B P monitoring		
	Blood transfusion- exchange transfusion full and partial		
	• IV cannulation & therapy		
	Arterial catheterization		
	Chest tube insertion		
	Endotracheal intubation		
	• Ventilation		
	• Insertion of long line		
	Assist in surgery		
	Procedures Performed:		

Airway Management	
Application of Oro Pharyngeal Airway	
 Oxygen therapy CDAB (Continuous Desitive Airway Pressure) 	
 CPAP (Continuous Positive Airway Pressure) Corre of Trachaestomy 	
Care of Tracheostomy Endotrephal Intubation	
Endotracheal Intubation	
Neonatal Resuscitation	
 Monitoring of Neonates – clinically & with monitors, CRT (Capillary Refill Time), assessment of jaundice, E CG Gastric Lavage 	
Setting of Ventilators	
Phototherapy	
• Assessment of Neonates: Identification & assessment of risk factors, APGAR Score, gestation age, Anthropometric assessment, Weighing the baby, Newborn examination, detection of life threatening congenital abnormalities,	
Admission & discharge of neonates	
• Feeding - management of breast feeding, artificial feeding, expression of breast milk, OG (Orogastric) tube insertion, gavage feeding, TPN, Breast feeding counseling	
Thermoregulation- Axillary temperature, Kangaroo Mother Care (KMC), Use of Radiant warmer, incubators, management of thermoregulation & control	
 Administration of Drugs: I/M, IV injection, IV Cannulation & fixation infusion pump, Calculation of dosages, Neonatal formulation of drugs, use of tuberculin/ insulin syringes, Monitoring fluid therapy, Blood Administration. 	
 Procedures for prevention of infections: Hand washing, disinfections & sterilization, surveillance, fumigation □ 	
Collection of specimens	
Setting, Use & maintenance of basic equipment: Ventilator, O2 analyzer, monitoring equipment, Photo therapy unit, Flux meter, Infusion pump, Radiant warmer, incubator, Centrifuge machine, Bilimeter, Refractometer, laminar flow	
Other Procedures:	
Maintenance of log book for various activities	

	Research Project Report -01	L-0			
Course Code:	M.Sc. Nursing	T-0			
MSN262	II Year	P-14			
	DISSERTATION	C-4			
CO-1	Understanding research process and its organization.				
CO-2	Conduct Nursing research Project as used within the Health care setting				
CO-3	Critical evaluate the use of Project conducted.				
S. No	Activities	Scheduled Time			
1.	Submission of the research proposal	End of 9th month of I Year			
2.	Submission of dissertation Final	End of 9th month of II Year			
	Note: - Administrative approval and ethical clearance should	l be obtained			
	 Note: - Administrative approval and ethical clearance should be obtained During the clinical training a student is supposed to conduct a research study on the basis of area of specialization and nursing management based on his/her interest. Project work would be under the supervision of Main guide and a coguide appointed by the Principal College of Nursing. There should be a research committee in each college comprising of minimum 5 members chaired by the Principal, College of Nursing. Before the submission of project the student will be require to make a presentation before the research committee through power point presentation. The research project work should cover the following area. Introduction of topic and need for the study Review of literature on the selected topic and reporting Formulation of problem statement, objective and hypotheses Development of theoretical/conceptual framework. Research methodology conducted during the training period Analysis and interpretation Summary & Conclusion. 				

DISSERTATION INTERNAL EVALUATION SCHEME

Sl. No.	Criteria	Max. Marks 50		
	Dissertation Work Evaluation Crite	eria (25)		
1	Problem identified:	1.5		
2	Review of literature:	1.5		
3	Methodology:	2.5		
4	Analysis and interpretation of data:	3.5		
5	Summary and discussion:	1.5		
6	Abstract, References and Appendices	1		
7	Style of Writing Research Report	1		
8	Problem statement presentation	1.5		
9	Synopsis/Research proposal presentation	3.5		
10	Narrative Review presentation.	1.5		
11	Research tool presentation	2.5		
12	Pilot study presentation	1		
13	Analysis of data presentation	2.5		
	Dissertation Viva Voce - Evaluation C	riteria (25)		
1	Presentation of study	10		
2	Ability to defend study	5		
3	Ability to Critique Study	5		
4	Knowledge on Research Methodology	5		
	Total	50		

	Value Added Course -2	L-2
Course Code:	M.Sc. Nursing	T-1
TMUPS201	II Year	
	MANAGING SELF	
	In this course, students will be taught to develop and become team	
	player for creativity and innovation in organization they work.	
	Students will be taught methods to develop cordial relation using	
	"Johari Window", which will help them in managing change in	
Course	their organizations. Since they would be entering in the world of	
Perspective	work, Special emphasis is also given to manners, etiquettes,	
	negotiation, stress and conflict management. Finally, students will	
	be rigorously prepared facing various selection tools like – GD, PI	
0	and resume preparation.	
Course	At the end of the semester, the learner will be able to:	
Outcomes		
CO1.	Communicating effectively in a variety of public and interpersonal	
CO2.	settings. Applying concepts of change management for growth and	
CO2.	development by understanding inertia of change and mastering the	
	Laws of Change.	
CO3.	Analyzing scenarios, synthesizing alternatives and thinking critically	
	to negotiate, resolve conflicts and develop cordial interpersonal	
	relationships.	
CO4.	Functioning in a team and enabling other people to act while	
~~~~	encouraging growth and creating mutual respect and trust.	
CO5.	Handling difficult situations with grace, style, and professionalism.	
	Course Contents:	
Unit – I	Intrapersonal Skills	(8
	Creativity and Innovation	
	<ul> <li>Understanding self and others (Johari window)</li> </ul>	hours)
	<ul> <li>Stress Management</li> </ul>	
	Managing Change for competitive success	
	Handling feedback and criticism	
Unit – II	Interpersonal Skills	(12
	Conflict management	hours)
	• Development of cordial interpersonal relations at all levels	hours)
	Negotiation	
	• Importance of working in teams in modern organisations	
	Manners, etiquette and net etiquette	
Unit – III	Interview Techniques	(10
	Job Seeking	hours)
	Group discussion (GD)	
	Personal Interview	

Evaluation	Faculty led Conti	nuous Ev	aluation		
Scheme					
	<ul> <li>Students will be evaluated on the score of 100 in every course.</li> <li>Evaluation of soft skill will follow continuous evaluation method.</li> <li><u>Details are as follows:</u> <ol> <li>Total Marks for each semester 100</li> <li>Internal: 40 marks for Class Performance (Every class activity will carry 8 marks; each students can participate in maximum of 5 activities).</li> <li>External: 50 marks for External evaluation at the time of external exams (Based on GD and PIs).</li> <li>Attendance: 10 marks for Attendance in the training sessions</li> </ol> </li> </ul>				
	303101	S No	% Attendance <	Marks	
		1.	30	0	
		2.	30-40	2	
		3.	40-50	4	
		4.	50-60	5	
		5.	60-70	6	
		6.	70-80	7	
		7.	80-90	8	
		8.	90-100	10	
	In a summary, <b>100 marks =</b> <b>10(Attendance)</b>	40(Class	s performance)	+ 50()	External) +
References	Robbins, Stepl	nen P., Juo	dge, Timothy A., V	ohra, Ne	harika,
	Organizational	Behavio	ur (2018), 18 th ed., 1	Pearson	Education
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	• Carnegie, Dale, How to win friends and influence people (2004),				
	RHUK				
	RHUK	lger. Kott	er. John. Our Icebe	rg is mel	ting (2017).
	RHUK • Rathgeber, Ho	lger, Kott	er, John, Our Icebe	rg is mel	ting (2017),
	<ul><li>RHUK</li><li>Rathgeber, Ho Macmillan</li></ul>	-		-	
	<ul> <li>RHUK</li> <li>Rathgeber, Ho Macmillan</li> <li>Steinburg, Score</li> </ul>	tt, Nettiqu	uette Essentials (20	13), Lulu	i.com
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